

ASML Global Advocacy Report – 2025

ASML Global advocacy

A strong culture of integrity and compliance underpins ASML's business success. We operate with integrity, which we define as acting with honesty, sincerity, care and reliability. Compliance not only means complying with laws and regulations, but also adhering to our high ethical standards. ASML does not engage in any improper influencing of others or allowing others to improperly influence us. [Read more: [ASML Code of Conduct](#)]

Strategic advisory

Operating in an international industry, it is important to represent ASML's interests in support of ASML's strategic objectives.

We engage with public stakeholders to achieve our business objectives through the following activities:

- Membership of industry associations.
- Engage with political and government stakeholders, think tanks and industry partners.
- Inform public stakeholders about ASML, our technology and our role within the global semiconductor ecosystem.
- Discuss with government officials the international policy developments impacting the global semiconductor value chain and ASML.
- Act as catalyst for the entire value chain by optimizing (R&D) government grants and incentives, and support for startup and scaleup partnerships.
- Engage with policymakers on key public policy challenges in key jurisdictions for ASML.

Strategic objectives 2025

1. Maintain technological and market leadership in a global semiconductor ecosystem.
2. Enhance global market access and opportunities for ASML technology and preserve our license to operate.
3. Drive corporate alignment and reinforce collaborative frameworks.

Transparency

- ASML is subscribed to the European Union Transparency register.
- ASML U.S. is registered according to the Lobbying Disclosure Act.
- ASML Germany is registered according to the Lobbyregister des Deutschen Bundestages.
- ASML does not make any political contributions.
- All employees engaging in advocacy activities have familiarized themselves with the contents of the ASML Code of Conduct and adhere to the requirements.

ASML's contributions and other spending in past years

| | 2023 | 2024 | 2025 |
|--|-----------|-----------|-------------|
| VNO-NCW (NL) Type: Membership contribution activity: VNO-NCW represents the interests of Dutch business and industry, and provides a range of services to its members. VNO-NCW strives to represent its members' interests by promoting a high-quality business environment and investment climate in the Netherlands, with a view to boosting the competitiveness of Dutch industry. | 250.000 € | 487.000 € | 1.071.557 € |
| FME (NL) Type: Membership contribution activity: To strengthen the position of the technological industry, FME focuses on achieving impact on three major transitions: technological transitions, social transitions and labor market transitions. | 150.000 € | 150.000 € | 150.000 € |
| Aeneas (EU) Type: Membership contribution activity: The Association for European Nanoelectronics Activities aims to promote research, development and innovation to strengthen the competitiveness of European industry across the electronics components and systems (ECS) value chain. | 110.000 € | 118.000 € | 133.000 € |
| SEMI (US/EU) Type: Membership contribution activity: SEMI is the global industry association representing the electronics manufacturing and design supply chain, serving as the empowering catalyst for the sustainable growth of SEMI members to enable diverse technology innovations that universally enhance societal and economic benefits. ASML is a founding member and active contributor to the Semiconductor Climate Consortium, focused on accelerating industry value chain efforts to reduce greenhouse gas emissions. | 85.000 € | 105.000 € | 103.000 € |
| SIA (US) Type: Membership contribution activity: The Semiconductor Industry Association (SIA) seeks to strengthen US leadership in semiconductor manufacturing, design, and research by working with Congress, the Administration, and key industry stakeholders to encourage policies and regulations that fuel innovation, propel business and drive international competition. | 86.000 € | 110.000 € | 60.000 € |
| ESIA (Europe) Type: Membership contribution activity. The European Semiconductor Industry Association represents the European semiconductor industry toward the European institutions. | - | - | 95.000 € |
| KSIA (South Korea) Type: Membership contribution activity. The Korean Semiconductor Industry Association represents the Korean semiconductor industry toward the Korean government institutions. | - | 20.000 € | 19.000 € |
| Global Business Alliance (US) Type: Membership contribution activity. The Global Business Alliance is a membership-based association of businesses which promotes an open global economy. | - | 23.000 € | 23.000 € |
| Resolute (US) Type: Advisory activity: Advises on US media relations, engagement with the Washington think tank community, major event planning and execution, and GEA communications. | 155.000 € | - | - |
| ZVEI (Germany) Type: Membership contribution activity. ZVEI represents the common interests of the electrical and digital industry and the associated service companies in Germany and internationally. ZVEI is automatically member of the Federation of German Industries (BDI). | | - | 40.000 € |

| | 2023 | 2024 | 2025 |
|---|--------------------|--------------------|--------------------|
| BDI (Germany) Type: Membership contribution activity. BDI represents Germany industry pursuing a Germany which remains an industrial country, an export country and a country of innovation. | | - | - |
| European Roundtable for Industry (Europe) Type: Membership contribution activity. European Roundtable for Industry (ERT) represents the CEOs of the largest European companies and provides a platform for major industrial players to interact with senior EU and national decision-makers. | | 57.000 € | 57.000 € |
| Other: Contributions for various platforms such as, Holland on the Hill, HighTech NL. | 200.000 € | 130.000 € | 20.000 € |
| Total spending | 1.036.000 € | 1.200.000 € | 1.771.557 € |